

# Health Innovation Community Partnership

## December 4, 2020 Meeting Summary

**Zoom Meeting Attendees (70 total):** Dulce Acosta, Pamela Agustin, Monica Alcaraz, Carolina Aristizabal, Rosa Barahona, Elizabeth Ben-Ishai, Greg Bonett, Christina Cardenas, Connie Castro, Stephen Chavez, Eliza Chavez-Fraga, Daisy Chavez-Mendez, Stacy Dalgleish, Alex Davis, Desiree Diaz, Matthew Diaz, Yolanda Duarte, Guadalupe Duran-Medina, Jazmin Flores, Karen Glenn, Natalie Godinez, Lorena Gomez, Ari Gutierrez Arambula, Heather Hays, Agnes Hirai, Hank Hsing, William Johnson, Zoe Kranemann, Mark Kraus, Yvette Leon, Meaghan Lloyd, Dalila Lopez, Ozzie Lopez, Elizabeth Lun, Andrea Marchetti, Brian Marchetti, Orlando Martinez, Elizabeth Mazariegos, Adriana Mcculloch, Juana Mena, Andrew Moey, Vanessa Moody, Sylvia Novoa, Jorge Orozco, Katherine Otanez, Anna Parra, Dayana Primero, Kelly Quinn, Jerry Ramirez, Alicia Ramos, Iris Anna Regn, Esiquio Reyes, Ruth Rivera, Ruby Rivera, Diego Rodrigues, Bianca Rosales, Rosalind Sagara, Edgar Solis, Rosa Soto, Tana Teicheira, Caroline Torosis, Juliana Vidal, Brenda Wiewel, Maggie Woodruff, *plus 6 attendees by phone*

Agenda Item	Discussion Highlights
I. Welcome, Meeting Overview, & Guiding Principles	<ul style="list-style-type: none"><li>● <b>Heather Hays</b> welcomed the group to the Zoom meeting, reviewed the agenda, and reviewed the HICP Guiding Principles:<ul style="list-style-type: none"><li>○ All participants agree to basic principles prioritizing equity, community resilience, and health in all programs and projects.</li><li>○ All participants agree to approach issues with an open mind, be willing to engage in dialogue, and commit to thinking boldly about solutions.</li><li>○ Participants will state views and ask genuine questions.</li><li>○ Participants will seek to avoid monologues and arguments; move to conversations where participants are curious and seek to understand various points of view.</li><li>○ Participants will explain reasoning and intent; share how we reach our conclusions so that others can understand our divergent reasoning.</li><li>○ Participants will attack the problem and not the person, organization, or institution.</li><li>○ Participants will define key terms so that we can attain a shared understanding.</li><li>○ Participants will share all relevant information.</li><li>○ Participants will always arrive prepared for the meeting.</li><li>○ During meetings, only one person speaks at a time; we will not engage in sidebar conversations.</li><li>○ Participants will work to develop a comprehensive, common set of information with which to solve problems and make decisions.</li><li>○ Participants will jointly design next steps</li></ul></li><li>● The <b>Meeting Agenda</b> and <b>presentation slides</b> were provided in an email to participants.</li><li>● <b>Eliza Chavez-Fraga</b> provided Spanish-English interpretation and <b>Dalila Lopez</b> provided translation in the chat.</li><li>● <b>Heather Hays</b> made an announcement about joining a <b>Discussion on Options for Police Reform in our Community</b><ul style="list-style-type: none"><li>○ Be part of a statewide study conducted by UC Davis Center for Healthcare Policy and Research in partnership with Building Healthy Communities Boyle Heights</li></ul></li></ul>

	<ul style="list-style-type: none"> <li>○ For Who? <ul style="list-style-type: none"> <li>■ Institutional leaders working in Boyle Heights</li> </ul> </li> <li>○ What? <ul style="list-style-type: none"> <li>■ Participate in a discussion on options for police reform to potentially change the values, culture, policies, and practices of police organizations in the community you serve</li> <li>■ Two-hour session with 10 - 12 people where several options for police reforms will be presented, followed by a discussion with key stakeholders to inform policy recommendations</li> </ul> </li> <li>○ When? <ul style="list-style-type: none"> <li>■ Tuesday, December 22nd from 3 pm - 5 pm</li> </ul> </li> <li>○ Interested? <ul style="list-style-type: none"> <li>■ Contact Dalila López at <a href="mailto:Dalila@twcla.org">Dalila@twcla.org</a> or put your name and email in the Chat</li> </ul> </li> </ul>
II. LAC+USC Medical Center Update	<p><b>LAC+USC Medical Center COVID-19 Updates</b> - Jorge Orozco, Chief Executive Officer, LAC+USC Medical Center</p> <ul style="list-style-type: none"> <li>● [no slides; just talking]</li> <li>● Frankly we are worried. <ul style="list-style-type: none"> <li>○ The in patient count has doubled in the last week and a half. 88 in-patients; hospital is 92% capacity. That means we're full, and if we continue this trend, we will be overfull. We are doing everything we can to be open. Some staff are out because of quarantine. Our limitation is expert staff to take care of patients. We are redeploying staff from other parts of the hospital, we have increased registry notes for nursing to try to attract nurses... The problem is, the rest of the country is doing the same.</li> </ul> </li> <li>● We are hopeful that we'll get to the race of a vaccine <ul style="list-style-type: none"> <li>○ Expecting first shipment in two weeks. First in line are healthcare workers. We are also a regional distributor for other healthcare communities. We are doing ok with PPE.</li> </ul> </li> <li>● I want to acknowledge the tremendous stress that employees are going through as they try to keep our community safe.</li> </ul> <p><b>Questions and Comments:</b></p> <ul style="list-style-type: none"> <li>● <b>Monica Alcaraz</b> (via video): Can you talk about the safety of the vaccine? People are talking about people of color being the target for the vaccine. Some people are worried about being the first ones to take the vaccine. <ul style="list-style-type: none"> <li>○ <b>Jorge Orozco</b> (via video): There is a lot of misinformation around this vaccine. There are concerns that the vaccine was created so quickly. But the process and the rigorous oversight by the FDA is not being compromised. I rely on experts who know this science, and I've asked experts whether they are going to take the vaccine. By and large all of them have said they'd take the vaccine; if we see the data of the Phase 3 Trials and that looks good, we'll take the vaccine. Really this is our best path towards overcoming this pandemic. We really need to encourage people to take the vaccine.</li> </ul> </li> <li>● <b>Ari G Arambula</b> (via video): I recall back in March that you had a plan for expanding capacity by using tents. Do you have a plan for this still? What are we going to do?</li> </ul>

- **Jorge Orozco** (via video): We have set up three triage tents, they've been set up since February, and we haven't really used them. The tents give us a way of triaging patients so that we can catch up. You're right that our main limitation is staff, particularly staff caring for COVID patients with respiratory issues. In other places, like New York and Italy, they have gotten to battle-field medicine. We are not there, we have not been there, and we hope to never get there. We are aggressively moving our patients through our different levels of care. We have been treading water for the last couple of weeks. We're hopeful that even though the volume has been much higher since our peak in July, these patients are less severe and less sick than we have seen. We are hoping that we can continue to tread water.
- **Ari G Arambula** (via video): Am I understanding correctly that there are more therapies, so more people are surviving, not needing to go onto ventilators, and that's what's creating more numbers in the hospital? People aren't dying as quickly?
  - **Jorge Orozco** (via video): We are learning a lot through this pandemic. What we're doing now is not what we were doing in March. For example, now we're trying to avoid ventilators as much as possible. I don't think people are staying longer in the hospital. I think the volume is what is driving our increase. We are getting many more people coming to our emergency room. The percentage of positives is lower, but the volume is greater.
- **Juana Mena** (via video): What concerns me is all of the information on the news and what I'm hearing from you is very different from what I'm hearing on the news. This is causing chaos in the community. The stress makes people's health in the community go off the rails. How is it that the media is putting out this information but what I'm hearing from you is different?
  - **Jorge Orozco** (via video): Thank you Juana. Well the media is talking to us, and we are giving them the same message that we are giving you. I don't know which message you are hearing. The message that the number of cases is going up in LA County, and that hospitals are filling up in Southern California, is the truth. The governor put out another order yesterday to allow ICUs to reach 80% and will take additional steps to limit our liberties in communities.
  - **Juana Mena** (via video): With reference to the hospitals as you just said. The emergency room treats us very well, the hospital is like a second family, but I see people on the streets without blankets, without any protection. These people will get sicker. Where will they end up? There will be an increase of people that will die on the street. I appreciate your time and that you take the trouble to answer my questions
  - **Jorge Orozco** (via video): We're not going anywhere. We'll make every effort to maintain our community's health. We are evaluating every day what is going on, and we're talking to the rest of the County, so that we can maintain services at the appropriate level. I hope that the community will maintain social distancing and wear masks. These are basic things that will prevent the number of cases from continuing to go up.
  - **Juana Mena** (via chat): Muchas Gracias Jorge por todo su trabajo
- **Monica Alcaraz** (via chat):#theriskisreal please be careful

	<ul style="list-style-type: none"> <li>● <b>Help Slow the Spread!</b> <ul style="list-style-type: none"> <li>○ The Wellness Center and local partners, alongside 17 agency partners, join the Department of Public Health's CHW Outreach Initiative to reach hard-to-reach and vulnerable communities across Los Angeles County with COVID messaging and supplies.</li> <li>○ Reduce your risk of COVID-19 by avoiding the three C's <ul style="list-style-type: none"> <li>■ Confined (indoor) spaces</li> <li>■ Crowds</li> <li>■ Close Contact</li> </ul> </li> </ul> </li> </ul>
<b>III. Homelessness and Housing</b>	<p><b>LA County Initiatives to Address Homelessness</b> - Project Home Key: Kelly Quinn and Elizabeth Ben-Ishai, LA County CEO's Office; Vignes Street Project: Matthew Diaz, LA County CEO's Office</p> <p><b>Project Home Key</b> - Kelly Quinn and Elizabeth Ben-Ishai, LA County CEO's Office</p> <ul style="list-style-type: none"> <li>● <b>Overview of Homekey Program</b> <ul style="list-style-type: none"> <li>○ The State of California made more than \$800 M of its Coronavirus Relief Fund (CRF) allocation available for local jurisdictions to acquire properties to use as temporary or permanent housing for people experiencing homelessness (PEH) who are affected by COVID-19.</li> <li>○ Los Angeles County received: <ul style="list-style-type: none"> <li>■ \$108 M in capital and operating funds for 10 PHK properties (\$90 M capital/\$18M operating)</li> <li>■ ~850 rooms</li> </ul> </li> <li>○ Other jurisdictions within the County were also awarded Homekey funds, e.g. Cities of LA, Long Beach and El Monte.</li> <li>○ This was competitive, we got some impressive returns.</li> </ul> </li> <li>● <b>Homekey Locations</b> [see Presentation Slides for map] <ul style="list-style-type: none"> <li>○ Homekey locations are located in the Los Angeles County areas identified above.</li> <li>○ The County deferred to the City of Los Angeles to apply for sites in LA City.</li> <li>○ How did we come up with those sites? A few ways, for example: <ul style="list-style-type: none"> <li>■ Vetting: looking at environmental conditions, building conditions, risk of loss due to seismic events, and property titles <ul style="list-style-type: none"> <li>● We learned a lot in this process. For example, an "unclean" title can make it very difficult to sell your property.</li> </ul> </li> <li>■ Appraisals: a big reason why we don't have a lot of properties in the northern part of the County <ul style="list-style-type: none"> <li>● We could not come to terms with property owners. The County essentially needs to abide by the appraisal of full market value in order to close the deal.</li> </ul> </li> </ul> </li> </ul> </li> <li>● <b>Homekey Properties</b> (LA County &amp; Other Jurisdictions) [see Presentation Slides for map]</li> </ul>

- This was a competitive grant program - there are other Homekey sites beyond the red stars.
- **Homekey Site Operations**
  - Nine of the County's Homekey Sites will initially be used as interim (temporary) housing sites. They will then be converted to permanent supportive housing (PSH) by the end of 2022.
    - Since they are hotels, 9/10 sites aren't technically ready to be PSH because they don't have kitchen facilities.
  - One Homekey Site will be used immediately as PSH.
  - The Department of Health Services (DHS) and the Los Angeles Homeless Services Authority (LAHSA) will oversee PHK operations. They will contract with homeless service providers to operate and provide supportive services onsite.
  - Homekey sites will provide varying levels of clinical support to meet clients' needs. Clients will be referred to sites with appropriate levels of service to meet their needs.
  - Prioritized clients:
    - Clients exiting Project Roomkey sites
    - Other COVID-vulnerable people experiencing homelessness
    - Clients who meet the criteria for PSH and who could potentially "transition in place" from interim housing to PSH once the sites are converted.
    - Clients who are currently hospitalized
- **Timeline for Homekey Operations and Conversions to PSH**
  - Nov. 2020
    - Homekey hotels/motels begin operating or prepare to operate as Interim Housing sites (except Studio 6 - PSH)
  - Dec. 30, 2020
    - 5 of the 10 PHK sites to be occupied by December 30th, 2020
  - Feb. 8, 2021
    - The remaining 5 PHK sites to be occupied by February 8th, 2020
    - Deadline meets 90 day occupancy
  - Jan. 2022
    - Construction for PSH conversions will begin Jan 2022
  - CY 2022
    - Construction should be complete by end of CY 2022

**Questions and Comments:**

- **Ari G Arambula** (via video): You mentioned that with some buildings, people are allowed to stay in the building. Who gets to stay, how many people within a family get to stay, and for how long? Is this bridge housing or can it become permanent?
  - **Elizabeth Ben-Ishai** (via video): All of these properties were hotels, two of which were used with Project Roomkey. Most rooms were occupied by individuals or couples; they weren't family sites.

	<p>Everyone that was in the two Project Roomkey locations gets to stay, and they are working closely with providers to find permanent housing placement. Once that is secured, they'll be exited to those placements. In terms of families, one of the sites in Compton will be a family site.</p> <ul style="list-style-type: none"> <li>● <b>Monica Alcaraz</b> (via video): I think it's important to ask that the people running the sites and providing services are actually providing the services that people need. I have been working with these populations for a long time; permanent supportive housing isn't always actually supportive. It's also important that we need more family units. More people are becoming homeless. What I like about Project Roomkey is that it allows couples. It's important that people are providing services that they say they will; people need case management and help making sure they're moving forward with the housing process.           <ul style="list-style-type: none"> <li>○ <b>Elizabeth Ben-Ishai</b> (via video): I hear what you're saying. I think the new sites will have more case management capacity. The Roomkey sites were somewhat constrained because FEMA did not cover case management as a part of their reimbursement. Sites administered by the Department of Health Services will be different and clients will be sited based on their needs. In terms of families, I know a few of the LA Homekey sites will be serving families. We're aware of the huge need for family sites. These sites were not really suitable for family housing. In terms of the level of services for PSH, I know there are some older PSH sites where the level of service isn't the same as the newer sites. We're committed to making sure these new sites meet the needs of clients.</li> </ul> </li> <li>● <b>Ari G Arambula</b> (via video): Thank you for your work. You got a lot of properties in a very short amount of time. What about community engagement and buy-in? Are any of these properties designated for individuals who for example came out of jail, the sort of thing where the community might be upset about it?           <ul style="list-style-type: none"> <li>○ <b>Kelly Quinn</b> (via video): We had very little time to acquire these properties, including a full environmental analysis, so we relied on the board offices for local interface which was done I think primarily with the cities. We were moving fast, everything happened in a compressed way.</li> <li>○ <b>Elizabeth Ben-Ishai</b> (via video): With Project Roomkey, we did get pushback from cities, but with these new sites we didn't see as much pushback. Some cities, for example Long Beach, have organized their own community engagement sessions. It's kind of on a case-by-case basis. As far as particular populations, there are no sites designated for the reentry population, though obviously they aren't excluded. We're going to meet the needs of eligible clients, whatever their backgrounds may be. I don't think there is a concentration of any population that might arouse pushback.</li> </ul> </li> </ul>
	<p><b>Vignes Street Housing Project - Matthew Diaz, LA County CEO's Office</b></p> <ul style="list-style-type: none"> <li>● <b>Location of the Vignes Project</b> [see Presentation Slides for map]           <ul style="list-style-type: none"> <li>○ Background:               <ul style="list-style-type: none"> <li>■ On September 29th, Supervisor Solis introduced a motion to approve a housing project at the Vignes Street site.</li> </ul> </li> </ul> </li> </ul>

- Union Station to the South, to the North is a gold line station. To the west is Chinatown and DTLA. Some new apartment buildings to the northwest.
  - Property was purchased several years ago.
  - Will house about 232 individuals all in singles
- **Site Aerial View** [see Presentation Slides for map]
- **Conceptual Site Design & Layout** [see Presentation Slides for map]
  - Site 1 = 132 beds in three-story structures
  - Site 2 = 100 beds in single-story structures
  - Kitchen admin building has a full cook kitchen. There is a laundry area in the building.
  - The site is four acres, fairly large.
  - Similar to a campus environment.
- Slides depicting aspects of the site
  - Residential Buildings - Courtyards
  - Residential Building - Exterior Walkway
  - Administration Building - Dining Area
  - Typical Bedroom Unit Layout - Site 1
  - Typical Bedroom Unit Layout - Site 2
    - Units are about 150 or 160 square feet
    - Mix of ADA and non-ADA units
- **Project Timetable**
  - Aggressive schedule, a lot of things expedited
  - Work anticipated to be completed in December 2020/January 2021
    - Installation and utility connections of residential buildings
    - Installation and utility connections of kitchen/administration building
    - Offsite/onsite utilities
  - Work anticipated to be completed in February 2021
    - Punch-list items for housing and kitchen/administration building
    - Landscaping
    - Fencing
  - Program Provider and Services Start March 2021

**Questions and Comments:**

- **Monica Alcaraz** (via video): I'm very excited about this program, there isn't a lot of housing in that area. Are all of the units going to go through the coordinated matching system?
  - **Jerry Ramirez** (via video): Yes, they would be going through the CES.
- **Ari G Arambula** (via video): I just want to be clear on where exactly this is. Is it near the men's jail or the Metrolink station?

	<ul style="list-style-type: none"> <li>○ <b>Matthew Diaz</b> (via video): It's separate from the jail, adjacent to the tracks, so somewhat in the general vicinity of that. There are other nearby stations, it is somewhat of an industrial area.</li> <li>● <b>Ari G Arambula</b> (via video): Is this designated as low income housing, affordable housing, is this rentals only? <ul style="list-style-type: none"> <li>○ <b>Matthew Diaz</b> (via video): Right now it's going to be interim housing, so I don't think there will be a charge, and we're working with services to have services provided on site.</li> <li>○ <b>Ari G Arambula</b> (via video): There are people who live on those sidewalks right there. It'd be nice if they could be helped.</li> <li>○ <b>Matthew Diaz</b> (via video): Right, that's the intent.</li> <li>○ <b>Monica Alcaraz</b> (via video): The housing projects are right there. It's a little down from the twin towers, by Homeboy Industries.</li> </ul> </li> <li>● <b>Ari G Arambula</b> (via video): An overall question: as a team, you've added a lot of units, but is there an overall goal and where are we on that? <ul style="list-style-type: none"> <li>○ <b>Matthew Diaz</b> (via video): I'm not sure of the total goal. I know at any one point in the County, there is 50 to 60 thousand people that are homeless, including individuals. It's important to understand the County's push to house as many people as possible. I've heard the number 5,000 or 6,000 families that we're trying to get housed. We're making a concerted effort to house individuals around the County, and this is the first big push that we're making.</li> <li>○ <b>Jerry Ramirez</b> (via video): The number of these units are based on an agreement between the County and the City, where the City would be providing the capital for the housing units and the County would be providing the service. The units so far are based on the 6,000, and we know there are many more units that are needed, and in conjunction with multiple jurisdictions.</li> </ul> </li> </ul>
IV. County Initiatives Updates	<p><b>LA County Initiatives: Local and Targeted Worker Hire</b>, Guadalupe Duran-Medina, Office of Supervisor Hilda L. Solis; <b>LAC+USC Campus Projects</b>, Alicia Ramos, LA County Department of Public Works Iris Regn, LA County Department of Arts and Culture; <b>3rd and Dangler Housing</b> - Zoe Kranemann, National CORE; Yolanda Duarte, Alma Family Services</p> <p><b>Local and Targeted Worker Hire</b>, Guadalupe Duran-Medina, Office of Supervisor Hilda L. Solis</p> <ul style="list-style-type: none"> <li>● [no slides, just talking]</li> <li>● We have been increasing our numbers for local hires.</li> <li>● One of the things that we have been needing is a job developer. <ul style="list-style-type: none"> <li>○ Good news is that we have an award of a contractor that will come next Tuesday:</li> <li>○ \$350 thousand for an annual contract. We're excited to bring them on board.</li> <li>○ The intent is, with the help of this contractor, establish a better coordination of our pipeline partners that will help us increase our numbers and get local folks into training and apprenticeships, and with projects related to the LAC-USC campus, particularly with the Restorative Care Village.</li> </ul> </li> </ul>

- The Intent is also long-term to create a strong pipeline that can connect with other opportunities in the region.
- We are also looking at exploring with this contractor how to get a lasting entity that can be in that position for the long term. We are thinking ahead.
- Thank you all for pushing us and reminding us that this is very important. If anyone is interested in joining the call, it will be on next Tuesday's [Board of Supervisors] agenda.
- We are also co-authoring a motion with Supervisor Kuehl's office in regards to furthering anti-harassment protections with our eviction moratorium. This would be additional to other protections against eviction.

**Questions and Comments:**

- **Ozzie Lopez** (via video): Who will the job developer be reporting to?
  - **Guadalupe Duran-Medina** (via video): To Public Works, to the Office, and to HICP. And any other relevant entities as well.
- **Rosa Soto** (via video): Please thank the Supervisor and the Office for bringing this work forward. Some of us on the advisory committee for the 3rd and Dangler site discussed how important it is not to look at each development project in themselves but to look regionally to make sure we're developing that pipeline. I encourage anyone who would like to present next week to let us know so that we can help you prepare.

**LAC+USC Campus Projects**, Alicia Ramos, LA County Department of Public Works Iris Regn, LA County Department of Arts and Culture

- **Women's and Children's Hospital Demolition**
  - Construction work will start soon
  - 1240 North Mission Road – Corner of Zonal and Mission
  - **Status and Next Steps**
    - Recommendation for award of the Demolition Services Contract will be before the Board on 12/8/2020.
- **Restorative Care Village – Phase 1**
  - **Status and Next Steps**
    - Foundations are underway
    - Steel erection underway
    - [see Presentation Slides for images of ongoing work]
- **Courtyard Refurbishment and Elevator Addition**
  - Receiving bids next Tuesday!
  - **Project Description**
    - Addition of two elevator cabs in the main hospital courtyard to connect the grade difference at Outpatient Building and the New Hospital.
  - **Status and Next Steps**

- Currently out to bid
  - Receive bids on 12/8/2020
- **Child Care Center**
  - 1200 North State Street
  - **Project Description**
    - Construction of Child Care Center centrally located on a 17,500 SF lot with a 7,000 SF building and surrounding play area.
  - **Status and Next Steps**
    - Make-Ready work is underway
    - Building plans under review for permitting
    - Civic Arts process is underway
  - **Child Care Center Background**
    - Development of the New Child Care Center began in 2018 and kicked off with community meetings that included both staff and parents on April 11, 2018 and again on June 27, 2018
    - The discussions and thoughts shared at these meetings led to the development of the “Scoping Documents” which is the concept and preliminary designs for the new Child Care Center, shown in the following images.
  - **Child Care Center Design-Build Phase**
    - After the bid period was completed, the Board awarded a design-build contract to the successful bidder to complete the design and construct the building. The Design-Builder has taken the core concept and enhanced the finish product to reflect further input from:
    - LAC+USC Medical Center input to include color and a “playful nature” to the look of the building
    - Additional parking in close proximity to the building for ease of parent pick-up and drop-off
    - The final design continues to be informed by:
      - Meeting with the Child Care Center Operator of October 15, 2020, to review adjust spaces as needed and review the functionality of the spaces
      - Meeting to review landscape and exterior of the site with stake-holders of November 16, 2020
      - Civic Arts Process
    - The updated design incorporates color in both the building and landscape. [see Presentation Slides for examples of color]
      - Backdrop is white, with drops of color
      - Exterior areas also introduce that color
  - **Civic Arts Component - Iris Anna Regn, Arts and Culture**
    - The goal of the artwork is to embody the principles set forth by the community:
      - Welcoming, inclusive, reflective of local community
      - Energetic, hopeful, playful, accessible to children

- Inspiring trust, reassuring, healing, warm [colors]
- NEXT STEPS FOR CIVIC ARTWORK
  - Sept. 28, 2020
    - Release RFP1
  - Oct. 5, 2020
    - RFP Workshop (This was optional)
  - Nov. 13, 2020
    - Convene PCC1
    - Select Artists for Proposals
  - (Execution of contracts, three weeks; Artists work on Proposals)
  - Jan. 8, 2021
    - Convene PCC2
    - Select Artist for Commission
  - Feb. 2021
    - Execution of contracts, three weeks
    - Design Development
  - (Fabrication)
  - Spring 2021
    - Installation
  - Early Summer 2021
    - Substantial Completion
- Three artists are willing to hear from you [see Presentation Slides for examples of prior work]
  - Jose Antonio Aguirre
  - Andrew Hem
  - Ricardo Mendoza

**Questions and Comments:**

- **Monica Alcaraz** (via chat): yes thank you Alicia and everyone involved
- **Ruby Rivera** (via chat): That is awesome 🙌
- **Juana Mena** (via chat): Gracias Alicia y todos los del equipo
- **Iris Anna Regn** (via chat): iregn@arts.lacounty.gov

**3rd and Dangler Housing - Zoe Kranemann, National CORE; Yolanda Duarte, Alma Family Services**

[Presented after the Transportation segment below]

- **Development Timeline**
  - 2017: Request for Proposals
  - 2018: Azure Development Selected - unsuccessful
  - 2019: National Core - Runner Up

- September 2019: Exclusive Negotiating Agreement
- Fall 2019: Outreach & Entitlements
- 2020: Secure Financing
- 2021-2022: Construction
  - Looks like we're all funded, can start construction in June
  - We're making good progress with pocket park
- Early 2022: Early Notification Campaign
- Mid 2022: Lease up begins
- Late 2022: Grand Opening
- **Site Map** [see Presentation Slides for map]
  - Along Metro Gold line
  - Less than 0.2 miles from two Gold line stations
  - High density of low to moderate-income households
  - Very close to another CORE property - Alta Vista
- **ABOUT THE DEVELOPMENT**
  - 2 DIFFERING FUNDING SCHEMES
    - Plan A: Affordable Housing Sustainable Communities
      - 78 units (20 1 studios, 49 1bds, 9 2bds)
      - Transportation improvements + Ambitious Sustainability goals
      - 770 SF Community room
      - 810 SF Public plaza
      - 1,840 SF Courtyard
      - Range of other community benefits
    - Plan B: 9% Tax Credit
      - 78 units (21 studios, 36 1bds, 15 2bds, 63bds)
      - 1,875 SF Community room
      - 1,200 SF Public Plaza
      - 2,745 SF landscaped courtyard
      - Range of other community benefits

#### **Committees Updates**

- **Existing Committees**
  - Community Advisory – Chair: Rosa Soto, *HICP* – Active
  - Pocket Park – Chair: Lou Calanche, *Legacy LA* – Active
  - Public Art – Chair: Betty Avila, *Self Help Graphic* – Active
  - Local and Target Hire – Chair: WDACS – Pending
  - Local Notification and Outreach – Chairs: Maria Brenes and Pamela Agustin, *InnerCity Struggle - Eastside LEADS* – Pending
- **Advisory Committee**

- We had 3 meetings (monthly)
- Purpose and Responsibilities:
  - To engage more local residents in the committees
  - To oversee Project's benefits
  - To ensure the correct functioning of the Committees
  - To review of the Committees' milestones
- **Pocket Park Committee**
  - We had 3 meetings
    - We meet biweekly on Fridays from 11 a.m. to 12 p.m.
  - Pre-selection of park layout + committee's comments
  - Finalizing design – From Lot to Spot
    - Finalizing design involves a lot of community input
  - Going through Entitlements
    - Going through entitlements is the most engaging part of the project because of the details involved
- **Local Art Committee**
  - We had 2 meetings
    - We meet biweekly on Fridays from 12:30 p.m. to 1:30 p.m.
  - Responsibilities:
    - Inform the Request for Proposal (RP)
    - Guide RP Project
    - Ensure diversity and inclusion
    - Create community engagement with the artists
  - RFQ was released
    - We changed some requirements to make it more inclusive and open to local artist
  - We are looking for artists, spread the word!!
    - [submit@nowartpublic.com](mailto:submit@nowartpublic.com)
  - Possible Art Locations [see Presentation Slides for images of locations on building]
- **Local Hire Group**
  - We contracted with a local compliance specialist
  - Monthly committees calls to prepare for start of construction
  - National CORE will work with the WDACS, other CBOs and local educational institutions to reach 30% local hiring for the construction phase and will aspire to reach 50% (within a 2-mile radius)
  - The Project will implement Davis Bacon prevailing wages
- **Join our Committees!!!**
  - The committees are open to the community.
  - If you want to join, please put your name and email in the chat.

V. Transportation	<p><b>LA County TOD (Transit Oriented Design) Toolkit Case Study – ELA</b>, Hank Hsing, LA County Department of Public Works; Katherine Padilla, Katherine Padilla &amp; Associates; Brian Marchetti, KOA Corporation; <b>Metrolink SCORE Program – Marengo Siding Extension Project</b>, Sylvia Novoa &amp; Elizabeth Lun, Metrolink</p> <p><b>LA County Transit-Oriented District (TOD) Program</b></p> <ul style="list-style-type: none"> <li>● <b>LA County TOD Program</b> <ul style="list-style-type: none"> <li>○ Enable transit-supportive uses and infrastructure in unincorporated communities near existing and new transit facilities.</li> </ul> </li> <li>● <b>TOD Study Areas</b> <ul style="list-style-type: none"> <li>○ Half-mile radius around each potential new transit station</li> <li>○ 10 planned transit corridors and stations:           <ul style="list-style-type: none"> <li>■ Eastside Transit Corridor Phase 2               <ul style="list-style-type: none"> <li>● Atlantic/Whittier</li> <li>● Santa Anita</li> <li>● Peck</li> <li>● The Shops at Montebello</li> <li>● Norwalk</li> <li>● Lambert</li> <li>● Commerce</li> </ul> </li> <li>■ Purple Line Extension               <ul style="list-style-type: none"> <li>● Westwood/VA Hospital</li> <li>● Westwood/UCLA</li> </ul> </li> <li>■ West Santa Ana Branch               <ul style="list-style-type: none"> <li>● Florence/Salt Lake</li> </ul> </li> </ul> </li> </ul> </li> <li>● <b>Outcomes of this Project</b> <ul style="list-style-type: none"> <li>○ The Toolkit's guidelines are advisory and intended to be a resource for businesses, community organizations, and residents as each station area develops.</li> <li>○ The guidelines will include best practices for encouraging transit-oriented development, station connectivity, and access to transit.</li> <li>○ Visions for each station area will be developed by the County with the community as part of future TOD Specific Plans.</li> <li>○ Working within the proposed Atlantic &amp; Whittier Gold Line station area, this process will demonstrate how the guidelines can be used by the community and County staff.</li> </ul> </li> </ul> <p><b>TOD &amp; Community Benefits</b></p> <ul style="list-style-type: none"> <li>● <b>Transit-Oriented District Components</b> <ul style="list-style-type: none"> <li>○ Mix of Land Uses</li> <li>○ Street Design/Active Transportation</li> </ul> </li> </ul>
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- Buildings/Urban Design
- Parking: Strategies
- Open Space: Placemaking
- **Benefits of Transit-Oriented Districts**
  - Environment
    - Increased transit ridership
    - Reduce vehicle utilization
    - Improved Air Quality
    - Conservation of land and open space
  - Economic
    - Balance economic development with neighborhood preservation
    - Increase in affordable housing to consider affordable housing
    - Reduced household spending on transportation
    - Increase in affordable housing
  - Social
    - Greater housing and employment choices
    - Greater mobility choices
    - Health benefits and increased quality of life
    - More active sidewalks
    - More vibrant street life

#### **The TOD Toolkit**

- **Overview of Feedback Received**
  - Beautification:
    - Sidewalk environment, neighborhood character, plantings/trees, murals and public art; preserve landmarks, mixed-use within existing buildings/scale, development that fits the East LA community, improve business facades.
  - Parklets / Cultural / Memorial Spaces:
    - Parklets with shade trees and sitting areas; cultural spaces including historical information, local heroes.
  - Support Local Business:
    - Preserve local businesses, encourage new businesses without replacing existing, encourage walkability, encourage mixed use with businesses at street level, create more parking for businesses.
  - Parking:
    - Address without sacrificing aesthetics, vacant lots for parking spaces; consider parking structures, incorporate greening, no reduction of existing parking spaces.
  - Traffic Issues:
    - Do not cause congestion with bike lanes and rail lines; find alternate routes for new routes.

- Lighting:
    - Improve lighting on sidewalks, sitting areas, alleys.
  - Active Transportation:
    - Improve pedestrian and cyclist safety, improve walkability.
  - Affordable / Senior Housing:
    - More affordable housing, re-use abandoned, unmaintained buildings, and vacant lots, housing for current residents.
- General Guidelines are easily navigable using the online PDF
- **Outreach Activities**
  - What the toolkit is nothing more than a collection of very good ideas. The concern of issues underlying much of what we heard is not so much a fear of change but more a fear of loss - loss of culture and character. Guidelines are meant to address many of those things. If you have concerns about that, look at the toolkit or attend our community meeting coming up on **Thursday, Dec. 10, 6-7:30pm**
  - **Previous Outreach Activities:**
    - Interviews with ELA Chamber, Whittier Blvd. Merchants Association, Maravilla Businesspersons Association, and other key stakeholders
    - Maravilla Community Advisory Committee Members and Presentations
    - HICP Presentations
    - East LA Farmers Market
    - Youth Poster Contest
    - 3,100 bilingual mailers (sent 3 times), Twitter, Facebook messages and ads in local newspaper
  - **Upcoming Outreach Activities:**
    - Additional stakeholder meetings (2021)
- **Youth Art Contest**
  - The theme of the contest is *Light Rail Transit Can Transform How I Live, Work and Play in the Future* and focuses on how light rail creates broader access to education, recreation and jobs. The Metro L-Line (Gold Line), which operates on Third Street and currently ends at Atlantic Boulevard/ Pomona Boulevard, is an example of light rail transit.
  - The poster competition is in response to Los Angeles County developing the Transit-Oriented District (TOD) Toolkit to shape and influence the improvements around future rail sites. The proposed additional L-Line (Gold Line) Station at Atlantic Boulevard/Whittier Boulevard in East LA is being used as an example study. Lessons learned there will inform other proposed stations in the future.
  - The competition is intended to inspire young, creative minds to present their ideas about how to improve access to transit, promote healthier lifestyles, and create attractive and inviting neighborhoods near transit for live, work and play.
  - Deadline: Wednesday, April 22, 2020

- Help us improve how people live, work and play near transit areas. Los Angeles County is developing the Transit Oriented District (TOD) Toolkit and would like your feedback. Please attend our Virtual Community Meeting on **Thursday, Dec. 10, 6-7:30pm**
  - For questions, comments about LA County Transit Oriented District (TOD) Toolkit or Youth Art Contest please contact - [kpadilla@katherinepadilla.com](mailto:kpadilla@katherinepadilla.com). Or visit <https://pw.lacounty.gov/pdd/proj/tod-toolkit/>

**Metrolink SCORE Program – Marengo Siding Extension Project, Sylvia Novoa & Elizabeth Lun, Metrolink**

- **Metrolink Overview**
  - 538-mile system across all Southern California
  - 81% of weekday trips are work-related
  - 59% of Metrolink riders travel across county lines
  - Average one-way trip length = 36 miles
  - Metrolink service eliminates 9.3 million car trips annually
    - Most trips pre-COVID were work related
  - Metrolink removes the equivalent of 1 lane of parallel freeway traffic during the peak hour in peak direction
- **Economic Benefits**
  - Economic Benefits – Los Angeles County
    - 2028
      - 45,700 jobs
      - \$9,801 (in millions) in gross domestic product (GDP)
    - By 2050
      - 704,900 jobs
      - \$356 billion in GDP (collective total)
  - More Service
    - More bi-directional service to attract additional riders
    - Link US enables one-seat rides between Los Angeles, Ventura and Orange counties
  - Better First Mile/Last Mile
    - Trains at regular headways means improved transfers to other transit providers
  - Fights Climate Change
    - Reduces up to 51.7 million metric tons of green house gases (GHG) across Southern California
    - Removes 3.4 billion regional vehicle miles traveled (VMT)
  - Leverage Connectivity for Future Growth
    - Improves access to Metrolink County Line Stations
  - Especially now with COVID we've found a lot of essential workers use our services - we provide an essential service for the world today
- **SCORE Phase 1 Benefits**

- \$10 Billion Capital Improvement Program to improve the regional rail system in time for the 2028 Olympic and Paralympic Games and beyond.
- Benefits:
  - More safety improvements at stations and grade crossings
  - More rail service enables trains to operate at least every 30 minutes More upgraded crossings = Quiet Zone-ready corridors
  - More access to job centers and affordable housing
  - More seamless connections to other transit providers
- **SCORE timeline**
  - 2017: SCORE was created based on the 10-year Strategic Plan & State Rail Plan
  - 2018: Secured \$1.5 billion including \$876 million from TIRCP and local match funds for Phase 1
  - 2019: Complete initial environmental assessment & up to 5% design
  - 2020: Complete 30% design & begin environmental clearance
  - 2022: Complete 100% design and start construction
  - 2023: Complete early Phase 1 projects
  - 2028: If funding is available, complete full SCORE program in time for 2028 Olympics and Paralympics
  - currently in environmental process; statutory exemption, alerting community
- **Marengo Siding Extension - Project Benefits**
  - More safe, reliable service – this project, when combined with other SCORE Phase I projects, would provide safety improvements and more frequent service when demand and funding exist. In the future passengers will go to a train station and wait no more than 30 minutes in either direction
  - Improved on-time performance and reliability for the San Bernardino Line which will reduce passengers commute time and train delays
  - Less idling time will reduce emissions
- **Marengo Extension - Project Components** [see Presentation Slides for map]
  - Extend existing siding to the east by 3,325 feet up to the curve at Fowler Street, increasing the total siding length approximately 10,250 feet
  - Maintain the existing main track and construct the siding track extension to the north, within the railroad right of way
  - Safety improvements to Marengo and Soto Street overpass
  - \*Metrolink has determined that the proposed improvements are statutorily exempt from the California Environmental Quality Act (CEQA)
- **Marengo Extension - Project Timeline**
  - Environmental: Summer 2020 – Spring 2021
  - Design: Summer 2020 – Winter 2021
  - Public Involvement: Fall 2020 – Spring 2024
  - Construction: Fall 2022 – Spring 2024
- **Marengo Extension - Next Steps**

	<ul style="list-style-type: none"> <li>○ Agreements – coordinate requirements with City</li> <li>○ Review of designs from the City</li> <li>○ Coordination with work windows and traffic control plans</li> <li>○ Partnering for outreach while supporting Metrolink's vision</li> <li>● <b>Metrolink Community Contact</b> <ul style="list-style-type: none"> <li>○ <b>Government &amp; Community Relations</b></li> <li>○ <b>Sylvia Novoa</b>, Government Affairs/Community Relations Manager</li> <li>○ Email: NovoaS@scrra.net</li> <li>○ Office: 213-452-0300</li> <li>○ Cell: 213-503-3272</li> <li>○ Contact if you have questions, comments, or want to come to the meeting next week.</li> </ul> </li> </ul> <p><b>Questions and Comments:</b></p> <ul style="list-style-type: none"> <li>● <b>Heather Hays</b> (via video): Since we are running low on time, please use the chat function to ask questions.</li> <li>● <b>Ruby Rivera</b> (via chat): With SCORE, I am not clear on the affordable housing connection, what is the exemption? <ul style="list-style-type: none"> <li>○ <b>Sylvia Novoa</b> (via chat): there are various levels of environmental clearance, the exemption is related to what the requirements are for environmental clearance. Since there are no property takes etc, the Marengo siding project qualifies as a Statutory Exemption</li> <li>○ <b>Sylvia Novoa</b> (via chat): The SCORE program will provide access to housing, jobs, entertainment, not specific to affordable housing</li> </ul> </li> <li>● <b>Ruby Rivera</b> (via chat): Thank you. How will this impact communities like Ramona Gardens that are already impacted by heavy rail traffic there?</li> <li>● <b>Dulce Acosta</b> (via chat): The Metro Link and the Union Pacific railroad tracks are often a space of refuge for our unsheltered community members. How is Metro supporting our unsheltered communities? <ul style="list-style-type: none"> <li>○ <b>Sylvia Novoa</b> (via chat): Metrolink shares your concern regarding the unsheltered. Due to those concerns we have created an Incident Reduction Task Force that includes the counties we serve, Didi Hirsch mental Health, local law enforcement and the County who helps address the needs of folks who are living on the right-of-way. We meet monthly but we just had our November/December meeting so our next meeting will occur in January. Please email me your contact info and I will include you in the meeting for January</li> </ul> </li> <li>● <b>Juliana Vidal</b> (via chat): submit@nowartpublic.com</li> <li>● <b>Rosa Barahona</b> (via chat): Thank you Everyone! Have a great weekend.</li> <li>● <b>Dulce Acosta</b> (via chat): Local and Target Hire Committee is active and led by Isidro</li> </ul>
<b>VIII. Closing and Evaluation</b>	<ul style="list-style-type: none"> <li>● <b>Heather Hays</b> shared a link to the partner agenda poll to survey members on their thoughts for future meetings. <a href="#">HICP Meeting Topics Survey / Encuesta sobre los Temas de la Reunión de HICP</a></li> <li>● The next HICP meeting will be held on Friday, January 8, 2021.</li> </ul>

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|  | <ul style="list-style-type: none"><li>● <b>Heather Hays</b> thanked everyone for their participation and circulated a meeting feedback poll:<ul style="list-style-type: none"><li>○ To the question, "On a scale from 1 - 5, how informative was today's meeting?"<ul style="list-style-type: none"><li>■ 15 out of 18 respondents answered "5 = very informative"</li><li>■ Two respondents answered "4"</li><li>■ One respondent answered "3"</li></ul></li><li>○ To the question, "What could have been done differently?"<ul style="list-style-type: none"><li>■ Six out of 18 respondents answered "More time for Q&amp;A"</li><li>■ Six respondents answered "Time allocation for each topic/speaker"</li><li>■ Six respondents answered "N/A"</li></ul></li></ul></li></ul> |
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